PERU MUNICIPAL AIRPORT DBE PROGRAM 49 CFR PART 26 POLICY STATEMENT

Section 26.1, 26.23 Objectives/Policy Statement

Peru Board of Aviation Commissioners (Peru BOAC), owner of Peru Municipal Airport, has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. Peru BOAC has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, Peru BOAC has signed an assurance that it will comply with 49 CFR Part 26 (hereafter referred to as "Part 26").

It is the policy of the Peru BOAC to ensure that DBEs as defined in Part 26, have an equal opportunity to receive and participate in DOT–assisted contracts. It is also Peru BOAC's policy to engage in the following actions on a continuing basis:

- Ensure nondiscrimination in the award and administration of DOT- assisted contracts;
- 2. Create a level playing field on which DBEs can compete fairly for DOT-assisted contracts:
- 3. Ensure that the DBE Program is narrowly tailored in accordance with applicable law.
- 4. Ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- 5. Help remove barriers to the participation of DBEs in DOT assisted contracts;
- Promote the use of DBEs in all types of federally-assisted contracts and procurement activities:
- Assist the development of firms that can compete successfully in the marketplace outside the DBE Program; and
- 8. Make appropriate use of the flexibility afforded to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

The Airport Manager has been delegated as the DBE Liaison Officer (DBELO). In that capacity, Airport Manager is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the Peru BOAC in its financial assistance agreements with the Department of Transportation.

Peru BOAC has disseminated this policy statement to the Peru BOAC members, airport management and all of the components of our organization. This statement has been distributed to DBE and non-DBE business communities that may perform work on Peru BOAC DOT-assisted contracts. The distribution was accomplished by email and posting to official Peru Municipal Airport website.

James Clary, Peru BOAC

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GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are elaborated in the policy statement on the first page of this program.

Section 26.3 Applicability

Peru BOAC is the recipient of Federal airport funds authorized by 49 U.S.C. 47101, et seq.

Section 26.5 Definitions

Peru BOAC will use terms in this program that have their meanings defined in Part 26, §26.5.

Section 26.7 Non-discrimination Requirements

Peru BOAC will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, Peru BOAC will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT

Peru BOAC will provide data about its DBE Program to the Department as directed by DOT operating administrations.

DBE participation will be reported to Federal Aviation Administration (FAA) as follows:

Peru BOAC will transmit to FAA annually, by or before December 1, the information required for the "Uniform Report of DBE Awards or Commitments and Payments", as described in Appendix B to Part 26. Peru BOAC will similarly report the required information about participating DBE firms. All reporting will be done through the FAA official reporting system, or another format acceptable to FAA as instructed thereby.

Bidders List

Peru BOAC will create and maintain a bidders list. The purpose of the list is to provide as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on Peru BOAC DOT-assisted contracts, for use in helping to set overall goals. The bidders list will include the name, address, DBE and non-DBE status, age of firm, and annual gross receipts of firms.

The information will be collected on a bidders list in Attachment 3.

Section 26.13 Federal Financial Assistance Agreement

Peru BOAC has signed the following assurances, applicable to all DOT-assisted contracts and their administration:

<u>Assurance:</u> - Each financial assistance agreement Peru BOAC signs with a DOT operating administration (or a primary recipient) will include the following assurance:

The Peru BOAC shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE program or the requirements of 49 CFR Part 26. The Peru BOAC shall take all necessary and reasonable steps under 49 CFR Part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The Peru BOAC DBE program, as required by 49 CFR Part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the Peru BOAC of its failure to carry out its approved program, the Department may impose sanctions as provided for under 49 CFR Part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.).

<u>Contract Assurance:</u> Peru BOAC will ensure that the following clause is included in each DOT-funded contract it signs with a contractor (and each subcontract the prime contractor signs with a subcontractor):

The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate, which may include, but is not limited to:

- 1) Withholding monthly progress payments;
- 2) Assessing sanctions;

- 3) Liquidated damages; and/or
- 4) Disqualifying the contractor from future bidding as non-responsible.

ADMINISTRATIVE REQUIREMENTS

Section 26.21 DBE Program Updates

Peru BOAC is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning or development and will award prime contracts, cumulative total value of which exceeds \$250,000 in FAA funds in a federal fiscal year. Peru BOAC is not eligible to receive DOT financial assistance unless DOT has approved this DBE program and Peru is in compliance with it and Part 26. Peru BOAC will continue to carry out this program until all funds from DOT financial assistance have been expended. Peru BOAC does not have to submit regular updates of the DBE program document, as long as it remains in compliance. However, significant changes in the program, including those required by regulatory updates, will be submitted for DOT approval.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this DBE Program.

Section 26.25 DBE Liaison Officer (DBELO)

The following individual has been designated as the DBE Liaison Officer for Peru BOAC:

Peru Municipal Airport Manager 1635 N. 400 W Peru. IN 46970

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that the Peru BOAC complies with all provision of 49 CFR Part 26. The DBELO has direct, independent access to the Peru BOAC concerning DBE program matters. An organizational chart displaying the DBELO's position in the organization is included in Attachment 2 to this program.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination with other appropriate officials. The DBELO has an adequate staffing and resources to assist in the administration of the program. The duties and responsibilities include the following:

 Gathers and reports statistical data and other information as required by DOT.

- 2. Reviews third party contracts and purchase requisitions for compliance with this program.
- 3. Works with all departments to set overall annual goals.
- 4. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner.
- Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals) and monitors results.
- 6. Analyzes Peru BOAC's progress toward attainment and identifies ways to improve progress.
- 7. Participates in pre-bid meetings.
- 8. Advises the Peru BOAC on DBE matters and achievement.
- 9. Chairs the DBE Advisory Committee.
- 10. Determine contractor compliance with good faith efforts.
- 11. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance.
- 12. Plans and participates in DBE training seminars.
- 13. Acts as liaison to the Uniform Certification Process. [certifying agencies only]
- 14. Provides outreach to DBEs and community organizations to advise them of opportunities.

Section 26.27 DBE Financial Institutions

It is the policy of the Peru BOAC to investigate on a three-year cycle the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted contracts to make use of these institutions.

We consulted with the Indiana Department of Transportation website and to date there are no DBE financial institutions identified in the State of Indiana.

Section 26.29 Prompt Payment Mechanisms

Peru BOAC requires that all subcontractors performing work on DOT-assisted contracts shall be promptly paid for work performed pursuant to their agreements, in accordance with all relevant federal, state, and local law.

In accordance with 49 CFR §26.29, the Peru BOAC established a contract clause implementing this requirement and requires prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from the prime contractor's receipt of each payment from the Peru BOAC.

Peru BOAC ensures prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily

completed. Pursuant to §26.29, Peru BOAC has selected the following method to comply with this requirement:

 Hold retainage from prime contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime contractors based on these acceptances, and require a contract clause obligating the prime contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 30 days after your payment to the prime contractor.

To implement this measure, Peru BOAC includes the following clause from FAA Advisory Circular 150/5370-10 in each DOT-assisted prime construction contract:

- a. From the total of the amount determined to be payable on a partial payment, 10 percent of such total amount will be deducted and retained by the Owner for protection of the Owner's interests. Unless otherwise instructed by the Owner, the amount retained by the Owner will be in effect until the final payment is made except as follows: (1) Contractor may request release of retainage on work that has been partially accepted by the Owner in accordance with Section 50-14. Contractor must provide a certified invoice to the resident project representative (RPR) that supports the value of retainage held by the Owner for partially accepted work. (2) In lieu of retainage, the Contractor may exercise at its option the establishment of an escrow account per paragraph 90-08.
- b. The Contractor is required to pay all subcontractors for satisfactory performance of their contracts no later than 30 days after the Contractor has received a partial payment. Contractor must provide the Owner evidence of prompt and full payment of retainage held by the prime Contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. A subcontractor's work is satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the Owner. When the Owner has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.
- c. When at least 95% of the work has been completed to the satisfaction of the RPR, the RPR shall, at the Owner's discretion and with the consent of the surety, prepare estimates of both the contract value and the cost of the remaining work to be done. The Owner may retain an amount not less than twice the contract value or estimated cost, whichever is greater, of the work remaining to be done. The remainder, less all previous payments and deductions, will then be certified for payment to the Contractor.

Section 26.31 Directory

The Peru BOAC uses the State of Indiana DBE directory maintained by the State. The directory lists the firm's name, address, phone number, data of the most recent certification, and the type of work the firm has been certified to perform as a DBE. IN addition, the directory lists each type of work for which a firm is eligible to be certified by using the most specific NAICS code available to describe each type of work. The State of Indiana revises the directory. The Directory is at https://entapps.indot.in.gov/DBELocator/.

Section 26.33 Over-concentration

Peru BOAC has not identified that over-concentration exists in the types of work that DBEs perform.

Section 26.35 Business Development Programs

Peru BOAC has not established a Business Development Program.

Section 26.37 Monitoring Responsibilities

Peru BOAC implements and carries out appropriate mechanisms to ensure compliance with 49 CFR Part 26 program requirements by all program participants, including prompt payment, and describes and set forth these mechanisms in Peru BOAC's DBE program.

Peru BOAC actively monitors participation by maintaining a running tally of actual DBE attainments (e.g., payments actually made to DBE firms), including a means of comparing these attainments to commitments.

Monitoring Payments to DBEs and Non-DBEs

Peru BOAC undertakes ongoing monitoring of prime payments to subcontractors over the course of any covered contract. Such monitoring activities will be accomplished through the following method(s):

Require payment affidavit from contractor or lien waivers as proof of payment from all subcontractors included on the prior invoice to be included with the next monthly invoice submitted by the contractor before it will be processed. At any time prompt payment is in question, the DBELO or designated representative will contact DBE Subcontractors to verify prompt payment is occurring.

Peru BOAC requires prime contractors to maintain records and documents of payments to subcontractors, including DBEs, for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the Peru BOAC financial assistance agreement, whichever is longer. These records will be made available for inspection upon request by any authorized representative of Peru BOAC or DOT. This reporting requirement extends to all subcontractors, both DBE and non-DBE.

 Peru BOAC proactively reviews contract payments to subcontractors including DBEs not less than quarterly. Payment reviews will evaluate whether the actual amount paid to DBE subcontractors is equivalent to the amounts reported to Peru BOAC by the prime contractor.

Prompt Payment Dispute Resolution

Peru BOAC will take the following steps to resolve disputes as to whether work has been satisfactorily completed for purposes of §26.29.

- During regular periodic progress meetings with all parties involved in aspects of the project, time will be allowed to identify any matters of dispute.
- Schedule a meeting between prime and sub, with resident project representative and/or project manager presence as appropriate.) Recommending that any meeting for the purpose of dispute resolution include individuals authorized to bind each interested party, including recipient representative(s) with authority to take enforcement action.
- Any dispute matters discussed shall be documented in writing and brought to the attention of DBELO to determine the next steps.

Peru BOAC has established, as part of its DBE program, the following mechanism(s) to ensure prompt payment and return of retainage:

Requiring submission of affidavit from contractor or lien-waivers from subcontractor as proof of prior payment and withholding processing of prime contractor's invoice until the documentation of subcontractor payment from previous invoice is received.

Prompt Payment Complaints

Complaints by subcontractors regarding the prompt payment requirements are handled according to the following procedure.

- If affected subcontractor is not comfortable contracting prime directly regarding payment or unable to resolve payment discrepancies with prime, subcontractor should contact DBELO to initiate complaint.
- If filing a prompt payment complaint with the DBELO does not result in timely and meaningful action by Peru BOAC to resolve prompt payment disputes, affected subcontractor may contact the responsible FAA contact.
- Pursuant to Sec. 157 of the FAA Reauthorization Act of 2018, all complaints related to prompt payment will be reported in a format acceptable to the FAA, including the nature and origin of the complaint and its resolution.

Enforcement Actions for Noncompliance of Participants

Peru BOAC will provide appropriate means to enforce the requirements of §26.29. These means include:

- In accordance with the contract, assessing liquidated damages against the prime contractor for each day beyond the required time period the prime contractor fails to pay the subcontractor
- Advise subcontractors of the availability of the payment and performance bond to assure payment for labor and materials in the execution of the work provided for in the contract
- Issue a stop-work order until payments are released to subcontractors, specifying in the contract that such orders constitute unauthorized delays for the purposes of calculating liquidated damages if milestones are not met
- Other penalties for failure to comply, up to and including contract termination.

Peru BOAC will actively implement the enforcement actions detailed above.

Monitoring Contracts and Work Sites

Peru BOAC reviews contracting records and engages in active monitoring of work sites to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. Work site monitoring is performed by RPR. Contracting records are reviewed by Project Manager in consultation with DBELO. Peru BOAC will maintain written certification that contracting records have been reviewed and work sites have been monitored for this purpose.

Section 26.39 Fostering small business participation

Peru BOAC has created a Small Business element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

The small business element is incorporated as Attachment 10 to this DBE Program. The program elements will be actively implemented to foster small business participation.

SUBPART C – GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

Peru BOAC does not use quotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

Peru BOAC will establish an overall DBE goal covering a three-year federal fiscal year period if it anticipates awarding DOT-funded prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any one or more of the reporting fiscal years within the three-year goal period. In accordance with §26.45(f), Peru BOAC will submit its Overall Three-year DBE Goal to the FAA by August 1st of the year in which the goal is due, as required by the schedule established by and posted to the website of the FAA.

FAA:

https://www.faa.gov/sites/faa.gov/files/2021-12/FAAGoalsDueChart%20New Final.pdf

The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If Peru BOAC does not anticipate awarding prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any of the years within the three-year reporting period, an overall goal will not be developed. However, this DBE Program will remain in effect and Peru BOAC will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

Step 1. The first step is to determine a base figure for the relative availability of DBEs in the market area. Peru BOAC will use State of Indiana DBE Directory information and Census Bureau Data as a method to determine the base figure. Peru BOAC understands that the exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with the requirements of 49 CFR Part 26.45(c)(2), is not an acceptable alternative means of determining the availability of DBEs.

Step 2. The second step is to adjust, if necessary, the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the recipient would expect in the absence of discrimination. Adjustments may be made based on past participation, information from a disparity study (to the extent it is not already accounted for in the base goal), and/or information about barriers to entry to past competitiveness of DBEs on contracts. Peru BOAC will examine all of the evidence available in its jurisdiction to determine what adjustment, if any, is needed. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

Any methodology selected will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in the Peru BOAC market.

In establishing the overall goal, Peru BOAC will provide for consultation and publication. This includes consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the efforts by

Peru BOAC to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and it will occur before Peru is required to submit the goal methodology to the FAA for review pursuant to §26.45(f). The goal submission will document the consultation process in which Peru BOAC engaged. Notwithstanding paragraph (f)(4) of §26.45, the proposed goal will not be implemented until this requirement is met.

In addition to the consultation described above, the Peru BOAC will publish a notice announcing the proposed overall goal before submission to the FAA. The notice will be posted on the Peru Municipal Airport's official internet website. If the proposed goal changes following review by FAA, the revised goal will be posted on the official internet website. This notice will provide that the Peru BOAC will accept comments on the goal from 30 days from the date of the notice. The notice of the comment period will include the address to which comments may be sent and where the proposal may be reviewed.

The Overall Three-Year DBE Goal submission to the FAA will include a summary of information and comments received, if any, during this public participation process and Peru BOAC responses.

Peru BOAC will begin using the overall goal on October 1 of the relevant period unless other instructions from the FAA have been received.

Project Goals

If permitted or required by the FAA Administrator, an overall goal may be expressed as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration. A project goal is an overall goal and must meet all the substantive and procedural requirements of this section pertaining to overall goals. A project goal covers the entire length of the project to which it applies. The project goal will include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

If a goal is established on a project basis, the goal will be used by the time of the first solicitation for a DOT-assisted contract for the project.

Prior Operating Administration Concurrence

Peru BOAC understands that prior FAA concurrence with the overall goal is not required. However, if the FAA review suggests that the overall goal has not been correctly calculated or that the method employed by Peru BOAC for calculating goals is

inadequate, the FAA may, after consulting with the Peru BOAC, adjust the overall goal or require that the goal be adjusted by the Peru BOAC. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the U.S. DOT operating administration will be guided by the goal setting principles and best practices identified by the Department in guidance issued pursuant to §26.9.

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment 5 to this program.

Section 26.47 Failure to meet overall goals

Peru BOAC cannot be penalized or treated by the Department as being in noncompliance with Part 26, because DBE participation falls short of an overall goal, unless Peru BOAC fails to administer its DBE program in good faith.

Peru BOAC understands that to be considered to be in compliance with this part, an approved DBE Program and overall DBE goal, if applicable, must be maintained, and this DBE Program must be administered in good faith.

Peru BOAC understands that if the awards and commitments shown on the Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the following actions must be taken in order to be regarded by the Department as implementing this DBE Program in good faith:

- (1) Analyze in detail the reasons for the difference between the overall goal and the awards and commitments in that fiscal year;
- (2) Establish specific steps and milestones to correct the problems identified in the analysis to enable the goal for the new fiscal year to be fully met;
- (3) Peru BOAC will prepare, within 90 days of the end of the fiscal year, the analysis and corrective actions developed under paragraph (c)(1) and (2) of this section. We will retain copy of analysis and corrective actions in records for a minimum of three years and will make it available to the FAA upon request.

Section 26.49 How are overall goals established for transit vehicle manufacturers?

Not applicable.

Section 26.51 Means Recipients Use to Meet Overall Goals

Breakout of Estimated Race-Neutral & Race-Conscious Participation

Peru BOAC will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating race-neutral DBE participation. Race-neutral DBE participation includes any time a DBE wins a prime contract through customary competitive procurement procedures or is awarded a subcontract on a prime contract that does not carry a DBE contract goal.

Race-neutral means include, but are not limited to the following:

- (1) Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39.
- (2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs, and other small businesses, obtain bonding and financing);
- (3) Providing technical assistance and other services;
- (4) Carrying out information and communications programs on contracting procedures and specific contract opportunities (e.g., ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate);
- (5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;(6) Providing services to help DBEs, and other small businesses, improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
- (7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;
- (8) Ensuring distribution of the DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors; and
- (9) Assisting DBEs, and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

The breakout of estimated race-neutral and race-conscious participation can be found in Attachment 5 to this program.

The Peru BOAC will arrange solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39.

Contract Goals

If the approved projection under paragraph (c) of §26.51 estimates that the entire overall goal for a given year can be met through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order meet the overall goal.

Contract goals will be established only on those DOT-assisted contracts that have subcontracting possibilities. A contract goal need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Contract goals will be expressed as a percentage of the total amount of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures in Situations where there are Contract Goals

Demonstration of good faith efforts (pre-award)

In cases where a contract goal has been established, the contract in question will only be awarded to a bidder/offeror that has made good faith efforts to meet the contract goal. The bidder/offeror can demonstrate that it has made good faith efforts by either meeting the contract goal or documenting that it has made adequate good faith efforts to do so. Examples of good faith efforts are found in Appendix A to Part 26.

DBELO is responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as Responsive.

Peru BOAC will ensure that all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before committing to the performance of the contract by the bidder/offeror.

<u>In all solicitations for DOT-assisted contracts for which a contract goal has been established, the following information will be required of every bidder/offeror:</u>

(1) Award of the contract will be conditioned on meeting the requirements of this section;

- (2) All bidders or offerors will be required to submit the following information to the recipient, at the time provided in paragraph (3) of this section:
 - (i) The names and addresses of DBE firms that will participate in the contract:
 - (ii) A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;
 - (iii) The dollar amount of the participation of each DBE firm participating;
 - (iv) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal; and
 - (v) Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.
 - (vi) If the contract goal is not met, evidence of good faith efforts (as elaborated in Appendix A of Part 26). The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and
- (3) The bidder/offeror will be required to present the information stipulated in paragraph (2) of this section:
- (4) Under sealed bid procedures, as a matter of **responsiveness**, or with initial proposals, under contract negotiation procedures;

Provided that, in a negotiated procurement, including a design-build procurement, the bidder/offeror may make a contractually binding commitment to meet the goal at the time of bid submission or the presentation of initial proposals but provide the information required by paragraph (2) of this section before the final selection for the contract is made by the recipient.

Administrative reconsideration

Within 5 business days of being informed by Peru BOAC that it is not responsive because it has not documented adequate good faith efforts, a bidder/offeror may request administrative reconsideration. Bidder/offerors should make this request in writing to the following reconsideration official: BOAC President, 1635 N 400 W, Peru, IN 46970, (765) 472-1990. The reconsideration official will not have played any role in the original determination that the bidder/offeror did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with the reconsideration official to discuss the issue of whether the goal was met or the bidder/offeror made adequate good faith efforts to do. The bidder/offeror will be sent a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts

to do so. The result of the reconsideration process is not administratively appealable to the Department of Transportation.

Good Faith Efforts procedural requirements (post-solicitation)

The awarded contractor will be required to make available upon request a copy of all DBE subcontracts. The contractor shall ensure that all subcontracts or agreements with DBEs to supply labor or materials include all required contract provisions and mandate that the subcontractor and all lower tier subcontractors perform in accordance with the provisions of Part 26.

Prime contractors will be prohibited from terminating a DBE subcontractor listed in response to a covered solicitation (or an approved substitute DBE firm) without the prior written consent of Peru BOAC. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or another DBE firm.

Such written consent will be provided only if Peru BOAC agrees, for reasons stated in the concurrence document, that the prime contractor has good cause to terminate the DBE firm. For purposes of this paragraph, good cause includes the following circumstances:

- (1) The listed DBE subcontractor fails or refuses to execute a written contract;
- (2) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (3) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, non-discriminatory bond requirements.
- (4) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
- (5) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR Parts 180, 215 and 1,200 or applicable state law;
- (6) Peru BOAC determined that the listed DBE subcontractor is not a responsible contractor:
- (7) The listed DBE subcontractor voluntarily withdraws from the project and provides Peru BOAC written notice of its withdrawal;
- (8) The listed DBE is ineligible to receive DBE credit for the type of work required:
- (9) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
- (10) Other documented good cause that Peru BOAC has determined compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain

the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting to Peru BOAC a request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to Peru BOAC, of its intent to request to terminate and/or substitute the DBE, and the reason(s) for the request.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise Peru BOAC and the prime contractor of the reasons, if any, why the DBE objects to the proposed termination of its subcontract and why the prime contractor's action should not be approved. If required in a particular case as a matter of public necessity (e.g., safety), a response period shorter than five days may be provided.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.

Each prime contract will include a provision stating:

The contractor shall utilize the specific DBEs listed in the contractor's bid response to perform the work and supply the materials for which each is listed unless the contractor obtains prior written consent of Peru BOAC as provided in 49 CFR Part 26, §26.53(f). Unless such consent is provided, the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

Peru BOAC will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal that was established for the procurement. The good faith efforts shall be documented by the contractor. If Peru BOAC requests documentation from the contractor under this provision, the contractor shall submit the documentation within 7 days, which may be extended for an additional 7 days, if necessary, at the request of the contractor. Peru BOAC shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.

If the contractor fails or refuses to comply in the time specified, the contracting office/representative of Peru BOAC may issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the contracting officer may issue a termination for default proceeding.

Section 26.55 Counting DBE Participation

DBE participation will be counted toward overall and contract goals as provided in §26.55. The participation of a DBE subcontractor will not be counted toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

In the case of post-award substitutions or additions, if a firm is not currently certified as a DBE in accordance with the standards of subpart D of this part at the time of the execution of the contract, the firm's participation will not be counted toward any DBE goals, except as provided for in §26.87(j).

Pursuant to Sec. 150 of the FAA Reauthorization Act of 2018, firms that exceed the business size standard in § 26.65(b) will remain eligible for DBE certification and credit on FAA-funded projects as long as they do not exceed the small business size standard, as adjusted by the United States Small Business Administration, for the NAICS code(s) in which they are certified.

SUBPART D - CERTIFICATION STANDARDS

Section 26.61 – 26.73 Certification Process

Peru BOAC is a non-certifying member of the Indiana Unified Certification Program (UCP). Indiana UCP will use the certification standards of Subpart D of Part 26 to determine the eligibility of firms to participate as DBEs in DOT-assisted contracts. To be certified as a DBE, a firm must meet all certification eligibility standards. Certifying Indiana UCP members make all certification decisions based on the facts as a whole.

For information about the certification process or to apply for certification, firms should contact:

Indiana Department of Transportation
https://www.in.gov/indot/doing-business-with-indot/economic-opportunity/disadvantaged-business-enterprise-dbe-certification/
Derrick Casson, DBE Certification Manager, (317) 605-8433, dcasson@indot.in.gov

The Uniform Certification Application form and documentation requirements are found in Attachment 8 to this program.

SUBPART E - CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs

Peru BOAC uses the Unified Certification Program (UCP) administered by Indiana Department of Transportation. The UCP will meet all of the requirements of this section.

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.101 Compliance Procedures Applicable to Peru BOAC

Peru BOAC understands that if it fails to comply with any requirement of this part, Peru BOAC may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FHWA program, actions provided for under 23 CFR 1.36; in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122; and in the case of the FTA program, any actions permitted under 49 U.S.C. chapter 53 or applicable FTA program requirements.

Section 26.109 Information, Confidentiality, Cooperation and intimidation or retaliation

Information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law will be safeguarded from disclosure to third parties.

Notwithstanding any provision of Federal or state law, information that may reasonably be construed as confidential business information will not be released to any third party without the written consent of the firm that submitted the information, including applications for DBE certification and supporting information. However, this information will be transmitted to DOT in any certification appeal proceeding under §26.89 or to any other state to which the individual's firm has applied for certification under §26.85.

All participants in the Department's DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

Peru BOAC, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an

investigation, proceeding, or hearing under this part. Peru BOAC understands that it is in noncompliance with Part 26 if it violates this prohibition.

ATTACHMENTS

Attachment 1	Regulations: 49 CFR Part 26 or website link
Attachment 2	Organizational Chart
Attachment 3	Bidder's List Collection Form
Attachment 4	DBE Directory or link to DBE Directory
Attachment 5	Overall Goal Calculations
Attachment 6	Demonstration of Good Faith Efforts or Good Faith Effort Plan - Forms 1
	& 2
Attachment 7	DBE Monitoring and Enforcement Mechanisms
Attachment 8	DBE Certification Application Form
Attachment 9	State's UCP Agreement
Attachment 10	Small Business Element Program

ATTACHMENT 1 Regulations: 49 CFR Part 26 Website Link

49 CFR Part 26 is available at:

https://www.ecfr.gov/current/title-49/subtitle-A/part-26?toc=1

ATTACHMENT 2 Organizational Chart

Peru Board of Aviation Commissioners President

Airport Manager & DBELO

ATTACHMENT 3 Bidder's List Collection Form

The information below must be collected from every bidder who submits a quote/bid to the Peru BOAC and every potential subcontractor who submitted a quote/bid to each bidder. §26.11(c) requires Peru BOAC to collect information from all bidders and subcontractors, including unsuccessful ones.]

Firm Name	Firm Address/ Phone #	DBE or Non- DBE Status (verify via State's UCP Directory)	Age of Firm	Annual Gross Receipts
			☐ Less than 1 year ☐ 1-3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years	☐ Less than \$500K ☐ \$500K - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million
			☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years	☐ Less than \$500K ☐ \$500K - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million
			☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years	☐ Less than \$500K ☐ \$500K - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million
			☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years	☐ Less than \$500K ☐ \$500K - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million
			☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years	☐ Less than \$500K ☐ \$500K - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million
			☐ Less than 1 year ☐ 1- 3 years ☐ 4-7 years ☐ 8-10 years ☐ More than 10 years	☐ Less than \$500K ☐ \$500K - \$1 million ☐ \$1-2 million ☐ \$2-5 million ☐ Greater than \$5 million

ATTACHMENT 4

Indiana DBE Directory

The online Indiana Disadvantaged Business Enterprise directory is located at https://entapps.indot.in.gov/DBELocator/

ATTACHMENT 5

Overall DBE Three-Year Goal Methodology

Name of Recipient: Peru Board of Aviation Commissioners, Peru Municipal Airport

Goal Period: FY-2023-2024-2025 - October 1, 2022, through September 30, 2025

DOT-assisted contract amount: FY-2023 \$ 80,000

FY-2024 \$ 220,000 FY-2025 \$ 75,000 Total \$ 375,000

Overall Three-Year Goal: 2.25%, to be accomplished through 2.25% RC and 0% RN

Total dollar amount to be expended on DBEs: \$8,437.50

Describe the Number and Type of Contracts that the airport anticipates awarding:

FY 2023

Hangar Site Work Design: \$80,000 Total, Federal share \$72,000

FY 2024

Hangar Site Work Construction: \$220,000 Total, Federal share \$198,000

FY 2025

Hangar Building Design: \$75,000 Total, Federal share \$67,500

Market Area: Miami, Wabash, Grant, Howard, Cass, Fulton, Marion, and Tippecanoe County, Indiana. For engineering services Marion County was added as that is the location of most aviation engineering firms in the state.

Step 1. Actual relative availability of DBEs

The base figure for the relative availability was calculated as follows:

Method: Use Indiana DBE Directory https://entapps.indot.in.gov/DBELocator/

and Census Bureau Data from https://data.census.gov/cedsci/table

Unweighted Availability of DBE Firms:

The design of the 2024 project has not yet started, so the weighting of the work items is still an estimate. Therefore, unweighted and weight availability of firms is being considered.

FY 2023 Hangar Site Work Design

Work Element	NAISC Description	NAISC	Cost	Census	Directory	DBE %
Design	Engineering Services	541330	\$ 70,000.00	241	5	2.07%
Survey	Survey	541370	\$ 10,000.00	5	0	0.00%
Total			\$ 80,000.00	246	5	
						2.03%

FY 2024 Hangar Site Work Construction

Work Element	NAISC Description	NAISC	Cost	Census	Directory	DBE %
Professional Services	Civil Engineering	541330	\$ 60,000.00	241	7	2.90%
	Site preparation					
Earthwork and drainage	contractors	238910	\$ 140,000.00	34	1	2.94%
Erosion control and						
seeding	Landscaping	561730	\$ 20,000.00	69	1	1.45%
Total			\$ 220,000.00	344	9	
						2.62%

FY 2025 Hangar Building Design

Work Element	NAISC Description	NAISC	 Cost	Census	Directory	DBE %
Design	Civil Engineering	541330	\$ 75,000.00	241	5	2.07%
Total			\$ 75,000.00	241	5	
						2.07%

The data source or demonstrable evidence used to derive the numerator was: https://entapps.indot.in.gov/DBELocator/. The DBE firms in each of the above NAICS codes were reviewed to identify only those within the market area. Further any with work specialties not applicable to the Peru Municipal Airport projects

The data source or demonstrable evidence used to derive the denominator was: $\frac{\texttt{https:}//\texttt{data.census.gov/cedsci/table}}{\texttt{(2020)}.} \text{ Data was gathered for each of the NAICS codes above for each of the counties within the market area.}$

Dividing the total number of DBEs by the total number of All Firms gives a base DBE availability figure for each contract. The availability figures for all contracts were then combined and averaged to provide the basis for the three-year overall goal. The base goal projections are as follows:

• Fiscal Year #1 – 2.03%

• Fiscal Year #2 - 2.62%

Fiscal Year #3 – 2.07%

Average of weighted availability: (2.03% + 2.62% + 2.07%)/3 = 2.24%

Unweighted base of DBE Goal: 2.24%

Weighted Availability of DBE firms:

The following is the weighted average for each of the plan years.

FY 2023 Hangar Site Work Design

Work Element	NAISC Description	NAISC	Cost	Census	Directory	DBE %	DBE \$
Design	Engineering Services	541330	\$ 70,000.00	241	5	2.07%	\$ 1,452.28
Survey	Survey	541370	\$ 10,000.00	5	0	0.00%	\$ -
Total	·		\$ 80,000.00	246	5		\$ 1,452.28
							1.82%

FY 2024 Hangar Site Work Construction

Work Element	NAISC Description	NAISC	Cost	Census	Directory	DBE %	DBE \$
Professional Services	Civil Engineering	541330	\$ 60,000.00	241	7	2.90%	\$ 1,742.74
Earthwork and drainage	Site preparation contractors	238910	\$ 140,000.00	34	1	2.94%	\$ 4,117.65
Erosion control and seeding	Landscaping	561730	\$ 20,000.00	69	1	1.45%	\$ 289.86
Total			\$ 220,000.00	344	9		\$ 6,150.24
							2.80%

FY 2025 Hangar Building Design

Work Element	NAISC Description	NAISC	Cost	Census	Directory	DBE %	DBE \$
Design	Civil Engineering	541330	\$ 75,000.00	241	5	2.07%	\$ 1,556.02
Total			\$ 75,000.00	241	5		\$ 1,556.02
							2.07%

The base goal projection considering weighting is as follows:

- Total Weighted DBE Availability: (\$1,452.28 + \$6,150.24 + \$1,556.02) = \$9,158.54
- Total for All Trades: (\$80,000 + \$220,000 + \$75,000) = \$375,000

Dividing the weighted DBE totals by the total estimate for all trades gives a base DBE availability figure for the projects anticipated during the goal-setting period. This figure is expressed as a percentage and serves as the basis for the three-year overall goal.

Weighted base of DBE Goal: 2.44%

However, there is a level of uncertainty in the weighted base due to the competitive nature of bidding the project. Thus to mitigate some of the uncertainty, the weighted and unweighted base DBE goals have been averaged to provide a project based DBE goal. Also, the current lack of availability due to staff shortages adds to uncertainty in the availability of DBE firms for the projects.

Project base DBE goal (2.24%+ 2.44%)/ 2 = 2.34%

Step 2: Adjustments to Step 1 base figure

After calculating a base figure of the relative availability of DBEs, evidence was examined to determine what, if any, adjustment to the base figure was needed in order to arrive at the overall goal.

Past History Participation

One piece of data used to determine the adjustment to the base figure was the median of historical DBE accomplishments, as follows:

FY	Total Grant \$ Amount	Grant \$ Amount DBE Goals		Acc	omplishm	ents	Time of work	
		RC	RN	Total	RC	RN	Total	Type of work
FYT 2014	\$54,900	0%		0%1	0%	0%	0%	Improve Fuel Farm (Design)
FY 2015	\$333,360 ²	1.42%		1.42%1	0%	0%	0%	Improve Fuel Farm (Const I)
FY 2016	\$205,347	0%		0%1	0	0%	0%	Improve Fuel Farm (Const II)
FY 2017	\$29,700	0%		0%1	0	0%	0%³	Replace Navaids (Design)
FY 2018	\$272,4224	1.42%		1.42%	1.42%	0.87%	2.29%	Replace Navaids (Const)
FY 2019	\$35,550	0%		0% ¹	0%	0%	0%	Replace Lighting (Design)
FY 2020	\$340,430	1.42%		1.42%	1.42%	0.62%	2.04%	Replace Lighting (Const)
FY 2022	\$67,500	0%		0%1	0%	0%	0%	Conduct Environmental Assessment

¹ Project less than \$250,000 no DBE goal required.

FY 2018 and FY 2020 are reflective of local DBE opportunities. The average DBE participation of those two years is 2.176% = (2.29%+2.04%)/2 and is a representative historical average DBE participation.

Step 1 Project based DBE goal averaged with historical average DBE participation: (2.34%+2.165%)/2 = 2.25%

To arrive at an overall goal, the Step 1 averaged weighted and unweighted base figure was added to the Step 2 adjustment figure and the total was averaged, arriving at an overall goal of 2.25%. Peru BOAC believes this adjusted goal accurately reflects DBE participation that can be achieved for the type(s) of work being awarded during this three-year period.

Breakout of Estimated "Race and Gender Neutral" (RN) and "Race and Gender Conscious" (RC) Participation.

Peru BOAC will meet the maximum feasible portion of the overall goal by using RN means of facilitating DBE participation

- Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitates DBE, and other small businesses, participation;
- 2. Providing assistance in overcoming limitations such as inability to obtain bonding or financing;
- 3. Providing technical assistance and other services;
- 4. Carrying out information and communications programs on contracting procedures and specific contract opportunities;

² Equipment Procurement not subject to DBE. Remainder equals \$163.6k - DBE Not Applicable

³ FY 2021 NPE Rollover

- 5. Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;
- 6. Providing services to help DBEs and other small businesses improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
- 7. Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;
- 8. Ensuring distribution of DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors;
- 9. Assist DBEs and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

Peru BOAC estimates that in meeting the established overall goal of 5.63%, it will obtain 0.00% from RN participation and 5.63% through RC measures.

This breakout is based on the Recipient does not have a history of DBE participation or over-achievement of goals to reference and expects to obtain its DBE participation through the use of DBE contract goals or a conscious effort to obtain DBE participation. Therefore, the entire goal of 5.63% is to be obtained through race-conscious participation.

Peru BOAC will adjust the estimated breakout of RN and RC DBE participation as needed to reflect actual DBE participation [see §26.51(f)] and track and report RN and RC participation separately. For reporting purposes, RN DBE participation includes, but is not necessarily limited to the following: DBE participation through a prime contract obtained through customary competitive procurement procedures; DBE participation through a subcontract on a prime contract that does not carry a DBE goal, DBE participation on a prime contract exceeding a contract goal, and DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

PUBLIC PARTICIPATION

Consultation:

In establishing the overall goal, Peru BOAC provided for consultation and publication. This process included consultation with minority, women's, and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the Peru BOAC's efforts to establish a level playing field for the participation of DBEs. The consultation included a scheduled, direct, interactive exchange with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process and was conducted before the goal methodology was submitted to the FAA for review. Details of the consultation are as follows.

The consultation was conducted in conjunction with the March Peru BOAC meeting on March 14, 2023 at 7:00 pm at the Peru Municipal Airport.

The following comments were received during the course of the consultation: will be added to the plan.

A notice of the proposed goal was published on the Peru Municipal Airport's official website before the methodology was submitted to the FAA.

If the proposed goal changes following review by the FAA, the revised goal will be posted on Peru Municipal Airport's official website.

Notwithstanding paragraph (f)(4) of §26.45, Peru Municipal Airport proposed goals will not be implemented until this requirement has been met.

ATTACHMENT 6

Demonstration of Good Faith Efforts - Forms 1 & 2

Forms 1 and 2 should be provided as part of any solicitation.

FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

The undersigned bidder/offeror has satisfied the requirements of the bid specification in the following manner:

	☐ Bidder/offeror has met the DBE contract goal The bidder/offeror is committed to a minimum of	% DBE utilization on this contract
	☐ Bidder/offeror has not met the DBE contract goal. The bidder/offeror is committed to a minimum of and will submit documentation demonstrating good.	% DBE utilization on this contract
Legal	name of bidder/offeror's firm:	
Bidder	/Offeror Representative:	
	Name & Title	
	Signature	Date

FORM 2: LETTER OF INTENT

Note: The authorized representative (AR) named below must be an individual vested with the authority to make contracting decisions on behalf of the firm.

Name of bidder/offeror's firm:									
Name & title of firm's AR:									
Phone: Email:									
Name of DBE firm:									
Name & title of DBE firm's AR:									
Address:									
City:		State: Z	lip:						
Phone:	Email:								
Work to be performed by DBE firm:									
Description of Work	NAICS	Dollar Amount / %*	Dealer/Manufacturer**						
*Percentage is to be used only in negotiate **For material suppliers only, indicate wheth									
The undersigned bidder/offeror is codescribed above. The total expecte \$ The bid contract/agreement resulting from the DBE firm identified above that is replied by the bidder/offeror understands that upon or terminate the DBE listed above to the bidder of the bi	d dollar valuder/offeror his procure presentative submitting	ue of this work is understands that if it is ment, it must enter into e of the type and amourg this form with its bid/o	awarded the a subcontract with the nt of work listed. offer, it may not substitute						
			te:						
Signature of Bidder/Offeror's Autho	rized Repre	esentative							
The undersigned DBE affirms that i of work as described above and is partners.	t is ready, v properly cei	villing, and able to perfortified to be counted for	orm the amount and type DBE participation,						
			te:						
Signature of DRF's Authorized Ren	resentative								

If the bidder/offeror does not receive award of the prime contract, any and all representations in this Letter of Intent shall be null and void.

Submit this page for each DBE subcontractor.

ATTACHMENT 7

DBE Monitoring and Enforcement Mechanisms

The Peru BOAC has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

- 1. Breach of contract action, pursuant to the terms of the contract;
- 2. Breach of contract action, pursuant to Indiana Code;

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

- 1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
- 2. Enforcement action pursuant to 49 CFR Part 31
- 3. Prosecution pursuant to 18 USC 1001.

ATTACHMENT 8

DBE Certification Application Form (New form October 2, 2014)



Appendix F

UNIFORM CERTIFICATION APPLICATION DISADVANTAGED BUSINESS ENTERPRISE (DBE) / AIRPORT CONCESSION DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) 49 C.F.R. Parts 23 and 26

Roadmap for Applicants

1. Should I apply?

You may be eligible to participate in the DBE ACDBE program if

- The firm is a for-profit business that performs or seeks to perform transportation related work (or a concession activity) for a recipient of Federal Transit Administration. Federal Highway Administration, or Federal Aviation Administration finals.
- . The firm is at least 51% owned by a socially and economically deadvantaged individual(s) who also controls it.
- . The firm's disadvantaged owners are U.S. citizens or lawfully admitted permanent residents of the U.S.
- The firm meets the Small Broiness Administration's size standard and does not exceed \$23.98 million in gross annual receipts for DBE (\$52.47 million for ACDBEs). (Other size standards apply for ACDBE that are banks financial institutions, car rental composies, pay telephone firms, and automobile dealers.)

2. How do I apply?

First time applicants for DBE certification must complete and submit this certification application and related unsterial to the certifying agency in your house state and participate in an on-site interview conducted by that agency. The stached document checklist can help you locate the items you need to submit to the agency with your completed application. If you fail to submit the required documents, your application may be delayed and/or densed. Furns already certified as a DBE do not have to complete this form, but may be asked by certifying agencies outside of your house state to provide a copy of your initial application form, supporting documents, and any other information you submitted to your home state to obtain certification or to any other state related to your certification.

3. Where can I send my application? INSERT UCP PARTICIPATING MEMBER CONTACT INFORMATION!

4. Who will contact me about my application and what are the eligibility standards?

The DBE and ACDBE Programs require that all U.S. Department of Transportation (DOT) recipients of federal assistance participate in a statewide Unified Certification Program (UCP). The UCP is a one-stop certification program that eliminates the need for your firm to obtain certification from multiple certifying agencies within your state. The UCP is responsible for certifying firms and maintaining a database of certified DBEs and ACDBEs for DOT grantees, pursuant to the eligibility standards found in 49 C.F.R. Parts 23 and 26.

5. Where can I find more information?

U.S. DOT—letps: "www.civilrights.dot.gov" (This site provides useful links to the rules and regulations governing the DBE/ACDBE programs, questions and answers, and other pertisent information)

SBA—Small Bosoness Size Standards matched to the North American Industry Classification System (NAICS). http://www.censos.gov/eos/www/naics/ and littp://www.sba.gov/content/table-small-braness-size-standards.

In collecting the sollernation requested by this lieux, the Department of Transportation (Department) complies with the provisions of the Endered Freedom of Information and Privacy Acts (5 U.S.C. 552 and 552a). The Privacy Act provides comprehensive protections for your personal information. This includes how information is collected, used, disclosed, stored, and discreted. Your information will not be disclosed to third parties without your consent. The information collected will be used solely to determine your faint's displicitly to periodynth in the Department's Disabinationged Beamers Enterprise Program in defaued in 49 CFR §26.5 and the Aspect Concession Disabinational Beamers Enterprise Program in defaued in 49 CFR §27.3. You may review DOT's complient Privacy Act Statement in the Federal Register politicated in April 11, 2000 (6) FR 19477).

Under 49 C.F.R. [25:107, dated February 2, 1999 and January 28, 2011, if at any time, the Department or a recipient has ensuin to believe that any persons or firm has widthely and knowingly provided incorrect information or made false statements, the Department may satisfier enoperation or debattories proceedings against the persons or firm ander 2 CFR Parts 180 and 1200. Nongerocurrement histories and. Department, take incline content action under 49 C.F.R. Part 18, Program Franci and Circl Remoders, makes orthoches in the matter to the Department of January Commission (Commission of the matter to the Department of January Commission (Commission of the Commission of Commission of Commission (Commission of Commission of



INSTRUCTIONS FOR COMPLETING THE DISADVANTAGED BUSINESS ENTERPRISE (DBE) AIRPORT CONCESSIONS DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) UNIFORM CERTIFICATION APPLICATION

NOTE: All participating firms must be for-profit enterprises. If your firm is not for profit, then you do NOT qualify for the DBE/ACDBE program and should not complete this application. If you require additional space for any question in this application, please attach additional sheets or copies as needed, taking care to indicate on each attached sheet'copythe vection and number of this application to which it refers.

Section 1: CERTIFICATION INFORMATION

A. Basic Contact Information

- Either the contact cause and title of the person completing this application and the person who will serve as your firm's contact for this application.
- (2) Exten the legal masse of your firm, as indicated in your firm's Articles of Incorporation or charter.
- (3) Easter the primary phone snauber of your firm.
- (4) Erner a secondary phone muraber, if any
- (5) Enter your firm's feet mander, if any
- (6) Enter the contact person's entail address.
- (7) Enter your Sess's website addresses, if any
- (8) Exter the street address of the firm where its offices are physically located (gog a P.O. Box).
- (9) Eister the mailing address of your firm, if it is different from your firm a street address.

B. Prior Other Certifications and Applications

- (10) Check the appropriate box indicating whether your first is currently certified in the DBE/ACDBE programs, and provide the name of the certifying agency that certified your first. List the dates of any site visits conducted by your home state and any other states or UCP members. Also provide the names of vant-UCP members that conducted the review.
- (11) Indicate whether your firm or say of the persons issed has ever been dexied certification as a DBE, S(a), or Small Disabvantaged Business (SDB) firm, or viste and local MBE WBE firm. Indicate if the firm his ever been described from one of these programs. Indicate if the application was withdrawn or whether the firm was debarred, inspended, or otherwise had its bidding privileges denied or restricted by any state or local agency, or Federal entity. If your mission is yes, identify the name of the agency, and explain fully the nature of the action in the space provided. Indicate if you have ever appealed this decision to the Department and if so, attach a copy of USDOT's final agency decision(s).

Section 2: GENERAL INFORMATION

A. Business profiles

(1) Give a concise description of the firm's primary activities, the product(s) or services the company provides, or type of construction. If your company offers more than one product-service, list primary product or service first (attach additional sheets if necessary). This description may be used in our UCP online directory if you are certified as a DBE.

- (2) If you know the appropriate NAICS Code for the line(s) of work you identified is your business profile, exter the codes in the space provided.
- (3) State the date on which your firm was established as stated in your firm's Articles of Incorporation or cluster.
- (4) State the date each person because a fiers owner
- (5) Check the appenpriate box describing the manner in which you and each other owner acquired ownership of your firm. If you checked "Other," explain in the space provided.
- (6) Check the appropriate box that indicates whether your form is "for profit." If you checked "No," then you do NOT qualify for the DBE/ACDBE program and should not complete this application. All participating form must be for-profit interprises. If the form is a for profit enterprise, provide the Federal Tax ID seamber as stated on your farm's Federal tax return.
- (7) Check the appropriate box that describes the type of legal basissess structure of your firm, as indicated in your firm's Articles of Incorporation or similar document. Identify all joint venture partners if applicable. If you checked "Other," briefly explain in the space provided.
- (8) Indicate in the spaces provided how many employees your first has, specifying the number of employees who work on a full-time, part-time, and seasonal basis. Attach a list of employees, their job titles, and dates of employment, to your application.
- (0) Specify the firm's gross receipts for each of the past three years, as stated in your firm's filed Federal tax returns. You must submit complete copies of the firm's Federal tax seturns for each year. If there are any affiliates or subsidiaries of the applicant firm or owners, you must provide these firms' goos receipts and submit complete copies of these firms's Federal tax returns. Affiliation is defined in 49 C.F.R. §26.5 and §3 C.F.R. Part 121.

B. Relationships and Dealings with Other Businesses

(I) Check the appropriate box that indicates whether your firm is co-located at any of its broisens locations, or whether your firm shares a telephone assistent's), a post office box, any office space, a yand, warehouse, other facilities, any equipment, financing, or any office staff and/or employees with any other business, organization or entity of any kind. If you answered "Ves," then specify the name of the other firm(s) and fully explain the nature of your relationship with those other businesses by identifying the businesses or person with whom you have any foresal, informal, written, or



ceal agreement. Provide an explanation of any itemsshared with other farms in the space provided.

- (2) Check the appropriate box adicating whether say other firm currently has or had an ownership interest in your firm at present or at any time in the past. If you checked yes, please explain.
- (3) Check the appropriate box that indicates whether at present or at any tisse in the past your fame.
- ever existed under different conserving, a different type of ownership, or a different useue;
- (b) existed as a subsidiary of any other firm;
- existed as a partnership in which one or more of the partners are were other firms;
- (d) owned any percentage of any other fami, and
- (e) had any subsidiaries of its own.
- (f) served as a subcontractor with another firm contributing sever than 25% of your firm's receipts.

If you answered "Yes" to any of the questions in (33(a-t), you may be asked to explain the arrangement in detail.

Section 3: MAJORITY OWNER INFORMATION

Identify all individuals or holding companies with say ownership interest in your firm, providing the information requested below (if your firm has more than one owner, provide completed copies of this section for each owner):

A. Identify the majority owner of the firm bolding 51% or more switching interest

- (1) Easter the full name of the owner
- (2) Easter his her title or position within your farm
- (3) Give his her home phone musher.
- (4) Enter his her house (street) address
- (5) Indicate this owner's gender.
- (6) Identify the owner's ethnic group membership. If you checked "Other," specify this owner's ethnic group identity not otherwise listed.
- (7) Check the appropriate box to indicate whether this owner is a U.S. citizen or a lawfishy admitted permanent resident. If this owner is neither a U.S. citizen nor a lawfishy admitted permanent resident of the U.S., then this owner is NOT eligible for certification in a DEE owner.
- (8) Enter the number of years during which this owner has been an owner of year firm.
- (9) Indicate the percentage of the total ownership this person holds and the date acquired, including (if appropriate), the class of stock owned.
- (10) Indicate the dollar value of this owner's initial investment to scopire an ownership interest in your firm, broken down by cash, real exasts, equipment, and/or other investment. Describe how you acquired your business and artach documentation substantiating this investment.

B. Additional Owner Information

- Describe the familial relationship of this owner to each other owner of your fam and employees.
- (2) Indicate whether this owner performs a management or supervisory function for any other business. If you

- checked "Yes," state the mane of the other business and this owner's function/title held in that business.
- (3) (a) Check the appropriate box that indicates whether this owner owns or works for any other firm(s) that has agg relationship with your firm. If you checked "Yes," identify the unare of the other business, the matere of the business relationship, and the owner's function at the firm.
 - (b) If the owner works for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week, please identify this activity.
- (4) (x) Provide the personal net worth of the owner applying for certification in the space provided. Complete and attach the accompanying "Personal Net Worth Statement for DBE/ACDBE Program Eligibility" with your application. Note, complete this section and accompanying statement only for each owner claiming to DBE qualification (i.e., for each owner claiming to be socially and economically disadvantaged).
- (b) Check the appropriate box that indicates whether any trent has been created for the benefit of the disadvantaged owner(s). If you answered "Yes," you may be asked to provide a copy of the treat instrument.
- (5) Check the appropriate to indicate whether any of your immediate family members, managers, or employees, own, manage, or are associated with another outspacy, inusediate family member is defined in 49 C.F.R. §26.5. If you associated "Yes," provide the name of each person, your relationship to them, the name of the company, the type of business, and whether they must or manage the company.

Section 4: CONTROL

- A. Identify the firm's Officers and Board of Directors
- In the space provided, state the mone, title, date of appointment, ethnicity, and gender of each officer.
- (2) In the space provided, viste the name, viste, date of appointment, ethnicity, and gender of each individual serving on your fam's Board of Directors.
- (3) Check the appropriate box to indicate whether any of your firm's officers and/or directors listed above performs a management or supervisory function for any other business. If you arravered "Yes," identify each person by name, his her fife, the mane of the other business in which she is involved, and his her function performed in that other business.
- (4) Check the appropriate box that indicates whether any of your firm's officers and/or directors listed above one; or work for any other firm(s) that hos a relationship with your firm (e.g., ownership interest, shared office space, financial investments, equipment leases, personned sharing, etc.) If you answered "Yes," identify the name of the firm, the individual's name, and the instore of his/her business relationship with that other firm.



B. Duties of Owners, Officers, Directors, Managers and Key Personnel

(1), (2) Specify the roles of the majority and minority owners, directors, officers, and managers, and key personatel who control the functions listed for the bosizers. Substair resumés for each owner and non-owner identified below. State the name of the individual, title, race and geader and percentage ownership if any. Circle the frequency of each person's involvement as follows: "always, frequently, seldom, or server" in each area.

Indicate whether any of the persons listed in this section perform a management or supervisory function for any other business. Identify the person, business, and their utilities. Identify if any of the persons listed above own or work for any other firm(x) that has a relationship with this firm (e.g. ownership interest, shared office space, financial investment, opaquenest, leasus, personnel sharing, etc.) If yest assowered "Yes," describe the nature of his/her business relationship with that other firm.

C. Inventory: ledicate firm inventory in these categories:

(1) Equipment and Vehicles

State the make and model, and current dollar value of each piece of equipment and motor vehicle held and/or used by your firm. Indicate whether each piece is either owned or leased by your firm or owner, whether it is used as collateral, and where this item is stored.

(Z) Office Space

State the street address of each office space held and/or used by your firm. Indicate whether your firm or owner owns or leases the office space and the current dollar value of that property or its lease.

(3) Storage Space

State the street address of each storage space held audior used by your firm. Indicate whether your firm or owner owns or lesses the storage space and the current dellar value of that property or its lesse. Provide a signed lesse agreement for each property.

D. Does your firm rely on any other firm for management functions or employer payroll?

Check the appropriate box that assistance whether your farm relies on any other firm for management functions or for employee payeoll. If you accovered "Yes," you may be asked to explain the nature of that relimore and the extent to which the other farm carries out such functions.

E. Financial / Banking Information

Booking Information. State the name, City and State of your first's bank. In the space provided, identify the persons able to sign checks on this account. Provide bank authorization and signature cards.

Bonding Information, State year fam's bonding limits (in dollies), specifying both the aggregate and project limits.

F. Sources, amounts, and purposes of money loaned to your firm, including the names of persons or firms guaranteeing the loan.

State the name and address of each source, the name of person securing the loon, original dollar amount and the current balance of each loon, and the purpose for which each loan was made to your firm. Provide copies of signed loan agreements and security agreements.

G. Contributions or transfers of assets to from your firm and to from any of its owners or another individual over the past two years;

Indicate in the quaces provided, the type of contribution or asset that was transferred, its current dollar value, the person or firm from whom it was transferred, the person or firm to whom it was transferred, the relationship between the two persons and/or firms, and the date of the transfer.

H. Current licenses permits hold by any owner or employee of your firm.

List the manne of each person in your firm who holds a professional licenses or pennit, the type of permit or license, and issuing State of the license and issuing State of the license or permit. Attach copies of licenses, license renewed forms, permits, and hand authority forms.

I. Largort contracts completed by your firm in the past three years, if any.

List the name of each owner or contractor for each contract, the same and location of the projects under each contract, the type of work performed on each contract, and the dollar value of each contract.

Largest active jobs on which your firm is currently working.

For each active job listed, state the name of the prime commuter and the project number, the location, the type of trock performed, the project start date, the anticipated completion date, and the dollar value of the contract.

AIRPORT CONCESSION (ACDBE) APPLICANTS Identify the concession space, address and location at the

Identify the conscission space, address and location at the sirport, the value of the property or lease, and fees-feese payasseuts paid to the sirport. Provide information occurring any other sirport conservates businesses the applicant firm or any affiliate owns and/or opennes, including name, location, type of conservates, and start date of the concervation embrayerise.

AFFIDAVIT & SIGNATURE

The Affidevit of Certification must accompany your application for certification. Carefully read the attached affidavit in its entirety. Fill is the required information for each black space, and sign and date the affidavit in the presence of a Notary Public, who must then notacize the form.

	CERTIFICATI	ON INFORMATION						
(1) Contact person and Title:	(2) Legal name of firm:							
(3) Phone #: () (4) O	ther Phone #: (Fax#: (
(6) E-mail:	(7) Firm	Websites:						
(8) Street address of firm (No P.O. Box):		County Parish:	States	Zip:				
(9) Mailing address of firm (if different):	Сф1	County/Parish:	States	Zipi				
B. Prior/Other Certifications and Applic	ations							
(10) Is your firm currently certified for a ☐ DBE ☐ ACDBE Names of certifying	ny of the followin	g U.S. DOT programs		advice empression regions a septimal activation in the college of the desired in				
© If you are certified in your house state as a Di Ask your state UCP about the intenstate certific	BE ACDBE, you do stion process	got have to complete this	application fo	or other states.				
List the dates of any site visits conducted	by your home sta	ite and any other state	s or UCP m	nembers:				
Date/State/UCP Member:	Date	/ / State/UCF	Mensber:					
(11) Indicate whether the firm or any per								
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ederal Tax ID#	diam's and 1982	program and should not f	and the same of th
7) Type of Legal Business Structur			
Sole Proprietorship	Limited Liability Parti	aership	
 Partnership 	☐ Corporation		
☐ Limited Lisbility Company	☐ Joint Venture (Identify	all N partners	
☐ Applying as an ACDBE	Other, Describe	out to the contract of the con	
8) Number of employees. Full-time (Privide a list of employees, their job	Pact-time titles, and dates of employmen	Sensonal	Total
 Specify the firm's gross receipts ach year. If there are affiliates or subsiters: Federal tax returns). 			
ent Gross Receipts of App	elicant Firm \$	Gross Receipts of A	Affiliate Firms \$
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Relationships and Dealings with	Other Businesses		
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Section 3: MAJORITY OWNER INFORMATION

(1) Full Name:	(2) Title:			me Phone #:	
4) Home Address (Street and Number)		Cies		States	Zips
		(8) Number of y	ears as ow	DIT	
5) Gender: Male Female		(9) Percentage o	mard	and the second s	
		Class of stoc			
6) Ethnic group membership (Che	ok aili theat appply).	Date acquire	THE PROPERTY OF THE PROPERTY O	CANONICHEM AND DESCRIPTION	
O Disease Contraction		(10) Initial inve	tment to	Type	Dollar Value
☐ Black ☐ Hispanic ☐ Asian Pacific ☐ Native Americ		acquire owners		Cash	\$
	interest in firm		Real Estate		
Subcontinent Asian	4.011.71.71.70.301.00		Equipment	17	
Other (specify)			Other	\$	
T. E.S. Chimatha		Describe how yo	u acquared		*
7) U.S. Citizenship:		☐ Started bus			
The way are a production of					
U.S. Citizen		☐ I bought it	from		
Lawfully Admitted Pernament Re	sident	1 Linberited	f forest		
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(2) Does this owner perform a man If Yes, identify: Name of Business: (3)(a) Does this owner own or work married, aboved office space, foreneed second identify the name of the business, an (b) Does this owner work for any of more than 10 hours per week? If y (4)(a) What is the personal net work	k for any other formats, againment, in d the nature of the other firm, non- ces, identify this a	ervisory function Function from from from from from from from from	for any of ion Title: relationship on:) I y the owner n, or is enp	her business ip with this fee. I No 's function a gaged in any	s? □ Yes □ No firm? (e.g., womership) t the firm: other activity om ? S
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(2) Does this owner perform a man If Yes, identify: Name of Business: (3)(a) Does this owner own or work married, shared office space, financial securit identify the name of the business, an (b) Does this owner work for any o	ingement or sup is for any other f ments, equipment, in the nature of th other firm, non- jes, identify this a orth of this disad-	ervisory function Function Function from that has a see, personnel shorter erelationship, and profit organizatio ctivity: vantaged owner a	for any of ion Title: relationship on:) I y the owner n, or is enp	her business ip with this fee. I No 's function a gaged in any	s? □ Yes □ No firm? (e.g., womership) t the firm: other activity om ? S

. Identify all individuals, firms, or hold	ling compan	ales ti	hat hold LESS	THAN	51% owner	ship interest in the			
irm (Attach separate sheets for each addition									
(1) Full Name:	(2) Title:			(3) Ho	me Phone #	*			
(4) Home Address (Street and Number):			Citys		State:	Zaps			
(5) Gender: Male Female		00.3	number of year	TS 25 0W1					
(2) Consider. See Proper See Propension	thnic group membership (Check all that apply)			(8) Number of years as owner: (9) Percentage owned: %					
(6) Ethnic group membership (Check all				waed					
					NO POST CASO PER DESCRIPTION DE COMPANS DE C				
☐ Black ☐ Hispanic		/10	Indian income		Time	Dellas Value			
☐ Asian Pacific ☐ Native American			Initial investu sire ownership		LYPS Cash	S S S S S S S S S S S S S S S S S S S			
Subcontinent Asian			rest in firm:		Real Estate				
Other (specify)					Equipment				
(7) U.S. Citizenship:					Other	\$			
U.S. Citizen		Desc	cribe how you	sequired ;	your busines	isc			
☐ Lawfully Admitted Permanent Reside	nt	J	Started busine	ss myself					
- Constant American American		0	It was a gift fr	om:					
		J	I bought it from	III.					
			I inherited if it	roen:					
		u	Other						
B. Additional Owner Information		6,4,650	KB GUN STENENSSOW	m posterion	tentany your a	VIET INCOME.			
(1) Describe familial relationship to oth	er owners	and o	mblokee						
(2) Does this owner perform a manager									
If Yes, identify: Neese of Business:		-	Function	MA LISTE:					
(3)(a) Does this owner own or work for	any other	firm(s) that has a re	clationsh	ip with this	firm? (e.g. owwersh			
interest, shared office space, financial investments	ь, ещигрическ, Те	ncova, p	versionised absoring,	erc.) Q1	ics D No				
Identify the name of the business, and the	e nature of the	he reli	stionship, and t	be owner	's function	at the farm;			
(b) Does this owner work for any other	firm, non-	profi	l organization.	or is eng	gaged in an	v other activity			
more than 10 hours per week? If yes, is	dentify this	actival	observation and a second	Managara Alapena.					
(4)(a) What is the personal net worth o	of this disad	vanta	ged owner ap	plying fo	r certificati	on? \$			
(b)Has any trust been created for the b	enefit of th	is dis	advantaged or	vner(s)?	O Yes O	No			
(If Yes, you may be asked to provide a copy of	of the trust inc	D WANT	nt).						
(5) Do any of your immediate family n	nembers, m	anag	ers, or employ	ees own,	manage, o	r are associated			
with another company? TYes ON	lo If Yes, p	rovid	e their name,	relations	hip, compa	my, type of			
business, and indicate whether they o									

U.S. DOT Uniform DBE/ACDBE Certification Application • Page 8 of 14



A. Identify your firm's Officers and Board of Directors (If additional space is required, attach a separate shoet):

	Name	Title	Date Appointed	Ethnicity	Gender
(1) Officers of the Company	(a)				
	(b)				
	(c)				
	(d)				
2) Board of Directors	(a)				
	(b)				
	(c)				-
	(d)				

(3	Do	any	of ti	he per	sous l	isted:	above	perform	a manag	cincut c	e super	visory	function	a for	any	other	besizes	C
	Ves	0	No 1	HYES	telegat	afte for	r each:											

CONCE.	
HADEN THE THE PROPERTY OF THE	податамення выполня выстрации выполня
Persons	Title:
Irsanana	Function

Firm Name: Person

B. Duties of Owners, Officers, Directors, Managers, and Key Personnel

☐ Yes ☐ No If Yes, identify for each:

Notice of Business Relationship:

1. (Identify your firm's management personnel who control your firm in the following areas (Attach separate sheets as needed).

A= Always	S = Seldom N = Never	Major Name Title	. RESIDENCE TO A CONTROL OF CO	r (51% o	r mabre)	Manor Name Title	100	r (49% or)	kn*)
F - Frequently	"> " Vessi	Perce	nt Owned	ł .		Percent Owned			
Sets policy for com of operations	٨	F	S	N	A	r	S	N	
Bolding and estima	ting	A	F	5	N	A	F	S	N
Major porchasing d	естьонь	A	F	8	N	A	F	8	N
Marketing and sale	•	A	F	8	N	A	F	8	I N
Supervises field op-	erations	A	F	5	N	A	F	S	N .
Attend bed opening	and lettings	A	F	5	N	A	F	S	N
Perform office man accounts receivable		A	F	ŝ	N	A	F	s	8
Higes and fires muc	aspersacus staff	A	F	S	N	A	F	5	18
Hare and fire field a		A	F	5	N	A	F	5	<u>N</u>
Designates profits s	pending or investment	A	F	5	N	A	F	5	I.N
Obligates business		A	F	S	N	A	IF	5	I N
Prechase equipmen	1	A	F	5	N	A	F	S	N.
Signs boomers con	10	A		5	N	A	F	1.5	N

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	Office	n Directo	е Макад	er Key Personnel	Off	ice Dur	refor Man	iger/Key Personese
A= Always S = Seldom								
F - Frequently N - Never	Tole:				Tes	8		
x teducinity 2. Sector	Race	and Gend	ler		Ras	e and G	ender:	
	Percent Owned:					cont Ow	and the second second	
Sets policy for company direction/scope of operations	A	F	S	N	A	F	S	N
Hidding and estimating	A	F	Š	N	A	F	8	N
Major psychasing decisions	A	F	8	N	A	F	- 5	N
Sarketing and sales	A	F	S	N	A	F	S	N
supervises field operations	A	F	S	N	A	F	8	N
Arsend bid opening and lettings	A	F	8	N	A	F	S	8
Perform office management (billing, scounts receivable pryable, etc.)	A	F	S	8	A	F	S	N .
fixes and fires management staff	A	F	S	N	A	F	8	N
fire and fire field staff or crew	A	F	S	N	A	F	8	
Designates profits spending or investment	Management and seasons	F	S		A	F		
Obligates business by contract credit	A	F	8	N	A	F	5	N
Parchase equipment	A	F	S	X	A	F	8	
Signs broaness checks	A	F	S	13	LA	F	S	N
Do any of the persons listed above ow noneralip interest, shared office space, finance the business relationship:	beir tit n or w	le functi ork for a monte, eq	try other	firm(s) that has	a rela	ationshi ar.) If \	p with the	is firm? (e.g., ibe the nature of
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Do any of the persons listed above ownership interest, shared office space, financial business relationship: C. Inventory: Indicate your firm's inventory.	n or wo	le functi ork for a monte, eq	our other	firm(s) that lias most, personnel sha categories (Plua	a rela	ationshi ar.) If Y	p with the	is firm? (e.g., ibe the nature of
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Street A	Address	Owned or I Firm or C	Owner?	urrent Value of Prop	
D. Does your firm rely	on any other fire	m for management	functions or emp	doyee payroll? 🗆 Y	es 🗆 No
Financial Banking	Information (Pres	sde book outbortzation	and signature cars	h)	
time of bank. The following individua	als are able to sign	City checks on this accor	and State		
Name of bank:		City	and State		
Name of bank: The following individu	als are able to sign	checks on this accor-	unt.		
Bonding Information: Aggregate limit S	If you have bondi	ing capacity, identify Project limit 5	the firm's bondin	ng aggregate and proj	ect limits:
F. Identify all sources, institutions. Identify v DBE/ACDBE, Include Provide copies of signed	whether you the o e the names of an	wher and any other y persons or firms g	person or firm l maranteeing the	oaned money to the loan, if other than t	applicant he listed ov
Name of Source Ad		Name of Person Guaranteeing the Loan		Balance	pose of Lon
			insi nyundinga mpodeninina sidaktaviau terinji kurintopen opundini distanin	a designer sent deur sovièment montres i designer de solicitare di sono di sono di solicitare de sent montre d	
					the entire decrease out to receive or
2 G. List all contributio individual over the pa	ons or transfers of est two years (Atto	assets to/from your ch additional sheets if	firm and to from	n any of its owners	
S. G. List all contributionindividual over the pa Contribution/Asset	ons or transfers of est two years (Amo Dollar Value	assets to/from your ch additional sheets if From Whom Transferred	firm and to from seconds: To Whom Transferred	n any of its owners Relationship	Date of Transfer
3. G. List all contribution individual over the particular contribution Asset i.	ons or transfers of est two years Atta Dollar Value	assets to/from you ch additional sheets if From Whom Transferred	firm and to from needed): To Whom Transferred	n any of its owners Relationship	Date of Transfer
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G. List all contribution individual over the pa Contribution/Asset	ons or transfers of ast two years Atta Dollar Value	assets to from your ch additional sheets if From Whom Transferred	firm and to from receiver): To Whom Transferred	n any of its owners Relationship	Date of Transfer
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G. List all contribution individual over the particular contribution. Asset	Dollar Value Dollar Value ev permits held by, architect, etc. 1/4/10	assets to from your ch additional sheets if From Whom Transferred	firm and to from receded): To Whom Transferred employee of your fooded):	Relationship	Date of Transfer
G. List all contribution individual over the particular contribution. Asset 1	Dollar Value Dollar Value ev permits held by, architect, etc. 1/4/10	assets to from your ch additional sheets if From Whom Transferred	firm and to from receded): To Whom Transferred employee of your fooded):	Relationship	Date of Transfer

Name of Owner/Contractor	Name/Location o Project	Type o	f Work Perforn		Dollar Value of Contract
		poder characteristic response and control of the co			
List the three largest act	ive jobs on which you	firm is currently	working:		igo mensusco o pago en alugar de constitución en un espa ma perca inser promo dels establicados.
Name of Prime Contractor and Project Number	Location of Project	Type of Work	Project Start Date	Anticipated Completion Date	Dollar Value of Contract
AIRPORT CONCE	SSION (ACDBE) API	PLICANTS ONL)	MUST COMP		
AIRPORT CONCE	SSION (ACDBE) API	PLICANTS ONLY	MUST COMP	LETE THIS	
AIRPORT CONCI	SSION (ACDBE) API	PLICANTS ONLY	MUST COMP	LETE THIS	SECTION case Payments
AIRPORT CONCI-	rmation concerning the Address / Location Airport	ACDBE applicat u at Value	MUST COMP of firm; of Property or Leave	Feev Paid	SECTION Case Payments to the Airport
AIRPORT CONCI	rmation concerning the Address / Location Airport	PLICANTS ONLY e ACDBE applicat u at Value rt concession busin f concession, and	MUST COMP of firm; of Property or Leave	Feev1 Paid cant firm or kession	SECTION Case Payments to the Airport
AIRPORT CONCI-	rmation concerning the Address / Location Airport cruing any other sirport name, location, type of	PLICANTS ONLY e ACDBE applicat u at Value rt concession busin f concession, and	MUST COMP of firm; of Property or Leave	Feev1 Paid cant firm or kession	SECTION Case Payments to the Airport any affiliate own



million, etc.).

AFFIDAVIT OF CERTIFICATION

This form must be signed and notarized for each owner upon which disadvantaged status is relied.

A MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION IS SUFFICIENT CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INITIATION OF SUSPENSION OR DEBARMENT PROCEEDINGS, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND ALL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

I (full name printed). wisear or affirm under penalty of law that I am (title) of the applicant firm and that I	I acknowledge and agree that any misrepresentations in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of ortification;
have read and understood all of the questions in this application and that all of the foregoing information and statements submitted in this application and its attachments and supporting documents are true and correct to the best of	suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or other applicable offenses.
my knowledge, and that all responses to the questions are full and complete, omitting no material information. The responses include all material information necessary to fully and accurately identify and explain the operations, capabilities and pertinent history of the named firm as well as the ownership, control, and affiliations thereof.	I certify that I am a socially and economically disadvantaged individual who is an owner of the above-referenced firm seeking certification as a Disadvantaged Business Enterprise. In support Concession Disadvantaged Business Enterprise. In support of my application, I certify that I am a member of one or more of the following groups, and that I have held myself out as a member of the group(s): (Check all that apply):
I recognize that the information submitted in this application is for the purpose of inducing certification approval by a government agency. I understand that a povernment agency may, by means it deems appropriate, determine the accuracy and truth of the statements in the application, and I authorize such agency to contact any entity manned in the application, and	☐ Female ☐ Black American ☐ Hispanic American ☐ Native American ☐ Asian-Pacific American ☐ Subcontinent Asian American ☐ Other (specify)
the named firm's bonding companies, bonking institutions, credit agencies, contractors, clients, and other certifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility.	I certify that I am socially disadvantaged because I have been subjected to racial or ethnic prejudice or cultural bias, or have suffered the effects of discrimination, because of my identity as a member of one or more of the groups identified above, without regard to my individual qualities.
I agree to usbanit to government audit, examination and review of books, records, documents and files, in whatever form they exist, of the named firm and its affiliates, impection of its places(s) of business and equipment, and to permit interviews of its principals, agents, and employees. I understand that refusal to permit such inquiries shall be grounds for denial of certification.	I further certify that my personal net worth does not exceed \$1.32 million, and that I am economically disadvantaged because my ability to compose in the free enterprise system has been impaired due to dimmisshed capital and credit opportunities as compared to others in the same or similar line of business who are not socially and economically disadvantaged.
If awarded a contract, subcontract, concession lease or sublease, I agree to possipily and directly provide the prime contractor, if any, and the Department, recipient agency, or federal funding agency on an outpoing basis, current, complete and accurate information regarding (1) work performed on the project. (2) payments, and (3) proposed changes, if any, to the foregoing attangements.	I declare under penalty of perjury that the information provided in this application and supporting documents is true and correct. Signature (DBE-ACDBE Applicant) (Dote)
I agree to provide written notice to the recipient agency or Unified Certification Program of any material change in the information contained in the original application within 30 calendar days of such change (e.g., ownership changes, address/telephone imager, personal net worth exceeding \$1.32	NOTARY CERTIFICATE

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UNIFORM CERTIFICATION APPLICATION SUPPORTING DOCUMENTS CHECKLIST

In order to complete your application for DBE or ACDBE certification, you must attach copies of all of the following REQUIRED documents. A failure to supply any information requested by the UCP may result in your firm denied DBE/ACDBE certification.

Required Documents for All Applicants	 Corporate by-laws and any amendments Corporate bank resolution and bank signature cands
Réstunés (that include places of employment with	Official Certificate of Formation and Operating Agreement
corresponding dates), for all owners, officers, and key	with any amendments (for LLCs)
personnel of the applicant firm	
Personal Net Worth Statement for each socially and	Optional Documents to Be Provided on Request
economically disadvantaged owners comprising 51% or more	
of the ownership percentage of the applicant firm.	The UCP to which you are applying may require the
Personal Federal tax returns for the past 3 years, if	submission of the following documents. If requested to
applicable, for each disadvantaged owner	provide these document, you must supply them with your
Pederal tax returns (and requests for extensions) filed by	application or at the on-xite visit.
the firm and its affiliates with related schedules, for the past 3	
years.	Proof of citizembip
Documented proof of contributions used to acquire	Insurance agreements for each truck owned or operated by
ownership for each owner (e.g., both sides of cancelled	your fires
checks)	Andred financial statements (if available)
Signed loan and security agreements, and bonding forms	Dersonal Federal Tax returns for the past 3 years, if
List of equipment and/or vehicles owned and leased	applicable, for other disadvantaged owners of the firm
including VIN manbers, copy of titles, proof of ownership,	Troot agreements held by any owner claiming
assurance cards for each velocie.	disadvantaged status
☐ Title(s), registration certificate(s), and U.S. DOT numbers	Yese-end balance sheets and income statements for the
for each truck owned or operated by your firm	past 3 years (or life of firm, if less them three wears)
☐ Licenses, license renewal forms, permits, and haul	home a began the obtained have seen and a began to
surboriev forms	Suppliers
Descriptions of all real estate (including office storage	List of product lines carried and list of distribution
space, etc.) owned lessed by your firm and documented proof	equipment owned and or leased
of ownership signed leaves	enfinishment programme agains on entitles
Decrimented proof of any transfers of assets to from your	
firm and/or to from any of its owners over the past 2 years	
□ DBE/ACDBE and SBA 8(a), SDB, MBE/WBE	
certifications, denials, and/or decertifications, if applicable.	
and any U.S. DOT appeal decisions on these actions.	
Bank amborization and signatory cards	
Schedule of salaries (or other reazmenation) paid to all	
officers, managers, owners, and/or directors of the firm	
☐ List of all employees, job titles, and dates of employment.	
Proof of warehome storage facility ownership or lease	
stringenents	
Partnership or Joint Venture	
Original and any assended Partnership or Joint Venture	
Agreements	
Corporation or LLC	
Official Articles of Incorporation (signed by the state	
official)	
☐ Both sides of all corporate stock certificates and your	
firm's stock transfer ledger	
☐ Shareholders' Agreement(s)	
C Minutes of all stockholders and board of directors meetings	

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ATTACHMENT 9 State's UCP Agreement



INDIANA DEPARTMENT OF TRANSPORTATION

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August 31, 2005

Mr. Kenneth Woodruff Clvil Rights Program Manager U.S. Department of Transportation Federal Highway Administration, Indiana Division 575 N. Pennsylvania St., Room 254 Indianapolis, Indiana 46204

Re: Amendment to State of Indiana Unified Certification Program

Dear Mr. Woodruff:

The U.S. Department of Transportation, by letter from Jeffrey Rosen dated August 3, 2005, attached hereto, accepted the request made by the Indiana Department of Transportation and the Indiana Department of Administration to amend the State of Indiana Unified Certification Program. As you are aware, the amendment will replace the current Certification Review and Appeal Committee with an Administrative Law Judge who will be an attorney familiar with Indiana's DBE program. We plan to educate a group of attorneys from the Office of Attorney General on the DBE program and federal regulations so that they may effectively serve as administrative law judges for recertification DBE appeals.

While I understand that INDOT must amend the DBE Program Manual to reflect this change, I respectfully request permission to schedule these trainings and hearings with the AG's office immediately as we have some recertification appeal requests waiting for a hearing. The written changes to the manual and the UCP will be forthcoming. Thank you for your consideration.

Sincerely.

Martha G. Kenley

Director

Economic Opportunity Division

c.c. Mark Aheam, Chief Legal Counsel

ATTACHMENT 10

Small Business Element

1. Objective/Strategies

In multi-year design-build contracts or other large contracts (e.g., for "megaprojects") requiring bidders on the prime contract to specify elements of the contract or specific subcontracts that are of a size that small businesses, including DBEs, can reasonably perform.

2. Definition

Size standard should be consistent with 49 CFR 26.5 and must be no larger than the Small Business Administration's size standards. DBE firms and small firms eligible for the program should be similarly sized to reduce competitive conflict between DBE and non-DBE firms.

3. Verification

Peru BOAC will diligently attempt to minimize fraud and abuse in the small business element of its DBE program by verifying program eligibility of firms.

4. Monitoring/Record Keeping

The information will be organized by the project manager and will be monitored by the DBELO.

5. Assurance

- 1. The program is authorized under state law;
- 2. Certified DBEs that meet the size criteria established under the program are presumptively eligible to participate in the program;
- No limits are placed on the number of contracts awarded to firms participating in the program, but every effort will be made to avoid creating barriers to the use of new, emerging, or untried businesses; and
- 4. Aggressive steps will be taken to encourage those minority and women owned firms that are eligible for DBE certification to become certified.
- 5. The program is open to small businesses regardless of their location (i.e., there is no local or other geographic preference).